

MITSUBISHI HEAVY INDUSTRIES EUROPE, LTD.

MODERN SLAVERY AND HUMAN TRAFFICKING STATEMENT

Mitsubishi Heavy Industries Europe, Ltd. (MHIE) modern slavery and human trafficking statement for the financial year ending 31 March 2019 pursuant to section 54 of the Modern Slavery Act 2015. This statement has been approved by the board of directors of MHIE.

OUR BUSINESS, STRUCTURE AND SUPPLY CHAINS

MHIE is a subsidiary of Mitsubishi Heavy Industries, Ltd., which is headquartered in Tokyo, Japan, and is one of the world's leading suppliers of equipment, services and integrated solutions across a wide range of industries and technologies covering sectors such as Power Systems, Industry & Infrastructure, Aircraft and Defense & Space.

MHIE is headquartered in London and provides corporate and other services to MHI group companies in Europe, the Middle East and Africa. In addition, MHIE markets corrugating machinery products and services to customers in Europe, Russia, the Middle East, and Africa. MHIE has branch offices in the Netherlands and Germany and has no subsidiaries.

Further details can be found at <http://www.mhie.com/en/>

The majority of our purchases consist of parts and components procured on behalf of our Japanese parent company from suppliers located within the European Union. We generally do not procure mass produced components and, due to the nature of our business activities, neither MHIE, nor its branches work with suppliers who are involved in seasonal activities.

OUR POLICIES ON SLAVERY AND HUMAN TRAFFICKING

MHIE is committed to taking effective steps to assess, prevent, and mitigate the risk of modern slavery in our operations and supply chain. We aim to be transparent about these steps and expect the same of our suppliers and contractors.

In 2015, we adopted by board resolution the MHI Group Global Code of Conduct. The Code prohibits the use of compulsory or forced labour and child labour, and requires us to maintain a framework of fair and just remuneration, fair working hours and benefits.

The Code is available at:

<http://www.mhi-global.com/company/aboutmhi/policy/ebook/codeofconduct/index.html>

In 2018, we continued to enhance the ways we work with our suppliers and our contractors, to ensure we apply common standards and philosophies to help the eradication of modern slavery and human trafficking. For example, when we execute procurement activities on behalf of our parent company, we adhere to the MHI Group Procurement Policy and its core values of Openness, Fairness, Partnership and Compliance.

The MHI Group procurement policy is available at:

<https://www.mhi.com/company/procurement/policy/>

In the past year, the MHI Group has introduced Global Policies and Procedures, including in relation to procurement activities. As part of this procedure we execute self-assessments on compliance within our supply chain and procurement processes. This has helped us to develop a better understanding of the actors in our supply chain. We ensure consistent communication of the Group Global Code of Conduct throughout our business and management at all levels, including: direct and interactive communication to new employees on induction; at regular

General Manager meetings; through publication of the Code of Conduct on our internal and external websites; and the distribution of a Code of Conduct booklet to all our staff who are required annually to declare that they have read and understood the same.

DUE DILIGENCE PROCESSES

In order to identify and respond to modern slavery and human trafficking risks, we adopt a risk-based approach and have put in place the following processes:

- We identify, assess and continually monitor risk areas in our business and supply chains. Through internal audits we verify our compliance and test procurement processes and individual procurement transactions. Our Internal Audit function also independently reviews and assesses risks during preparations of audits. We only work with reputable vendors selected and assessed by our parent company. We support our parent company to ensure such assessments remain current and up-to-date.
- To ensure that our employees know how to identify the warning signs of modern slavery and can take appropriate action in response, we ensure that they receive focussed training on modern slavery in particular and the MHI Group Code of Conduct and Global Policies and Procedures in general. Further details are provided below under the heading "Training".
- We protect whistle blowers, including on issues related to modern slavery. This protection is communicated to all our employees through our employee handbook and through our website as part of our compliance statement. In 2018 we have implemented a system with Ethics Point, an external service provider which allows the submission of issues and concerns completely anonymously. The implementation and go-live of this system has been communicated to all our employees.
- We ensure that any employee with a grievance, including in circumstances which might relate to modern slavery, is listened to and treated fairly, according to our work place grievance mechanism. To ensure transparency and accessibility, this grievance mechanism is integrated into our Staff Handbook and sets out the process by which grievances are investigated and the protections which are offered to the employee.

STEPS TO ASSESS AND MANAGE RISKS

Several functions in our organization support our measures to assess and manage modern slavery and human trafficking risks. These include amongst others:

- Corporate Planning, through their review of budgets and governance activities.
- Finance, Accounting and Tax, through their review of financial transactions, budgets and tax governance.
- Internal Audit and Compliance, as the independent third line of defence within our company. Our Internal Audit team operates in line with the guidelines of the Institute of Internal Auditors UK & Ireland.
- Corporate Communications, through their interactions with internal and external stakeholders, support the identification of potential instances of non-compliance.
- Purchasing, through the assessment of vendors and self assessment of procurement activities.

- Legal, through interaction with staff and management and with external law firms and legal advisors, ensure that we remain at the forefront of changes in legislation and corporate requirements.
- Human Resources, through development of the relevant policies which cover our staff's interaction with internal and external parties. (E.g. Employee Code of Conduct, Equal Opportunity and others)

Our Chief Executive Officer monitors all compliance activities very closely. Within our current organization structure, the Chief Regional Officer Internal Audit & Compliance reports directly to the CEO.

Our company has a flat organization structure with open communication. Employees are encouraged to discuss concerns with their supervisors without fear of repercussions. This structure allows us to identify issues quickly when they would occur.

TRAINING

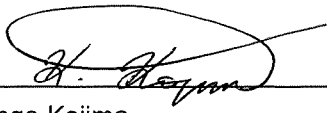
To ensure that our staff understand and can identify modern slavery and human trafficking risks in our supply chains and business, we continue to develop and provide appropriate training. In particular, in the past twelve months, we have provided all MHIE staff with access to an in-depth web training produced by our external expert legal advisors, Hogan Lovells, entitled "Modern Slavery and MHI's business and supply chain". The training seeks to raise awareness of the warning signs of Modern Slavery and how they might arise in the specific context of our operations and supply chain. Our legal and compliance teams also engaged in a focussed seminar on Modern Slavery and how it intersects with the responsibility to respect human rights under the UN Guiding Principles. We, as a regional base of MHI group in UK, also provided MHI group companies in UK with access to the web-training.

In addition, all employees are required annually to complete an e-learning course on MHI Group's Global Compliance Policy. We closely monitor the results of this training course.

OUR EFFECTIVENESS IN ELIMINATING SLAVERY AND HUMAN TRAFFICKING

To promote the effectiveness of the steps outlined in this statement, during the last 12 months, MHIE has taken further steps to foster a culture that promotes awareness of modern slavery and how it can arise in the sectors in which we operate and purchase goods and services. We have continued to maintain and publicise a clear organisational policy and ethos which rewards the identification of risk and promotes an effective response.

This statement was approved by the board of directors of MHIE on 20 June 2019.



Kengo Kojima
Chief Executive Officer
Mitsubishi Heavy Industries Europe, Ltd.